



MARKET

~4%



ĽORÉAL

Consumer Products

2019 +**3.3**%

Q4 2019 +4.4%



L'ORÉAL Consumer Products ASIA SOUTH KOREA **PACIFIC** INDIA +19% INDONESIA

2019 like-for-like sales growth











BACK TO GROWTH







BOOMING

SKINCARE ACCELERATION +18%





E-COMMERCE +55%

L'ORÉAL PARIS

N°1

TMALL 11.11 BEAUTY TOP BRANDS

2019 like-for-like sales growth. Sales achieved on our brands' own websites + pure players & estimated sales achieved by our brands corresponding to sales through our retailers' websites (non-audited data)

2020

4 GROWTH ENGINES



THE POWER OF OUR BRANDS



GREENER SCIENCE



GREENER PACKAGING

GREENER MANUFACTURING

GREENER SOURCING



THE POWER OF INNOVATION





NEW



REDUCE DARK SPOTS STARTING IN 2 WEEKS



FRUCTIS HAIR FOOD MENU

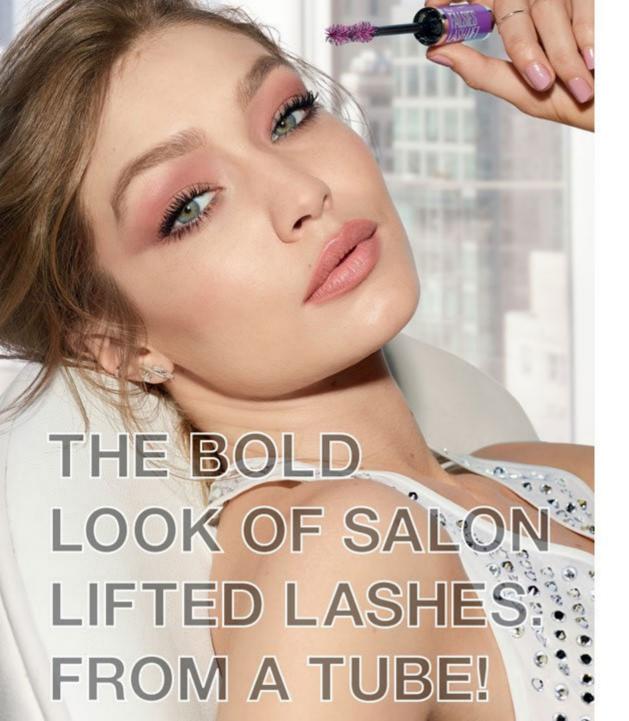




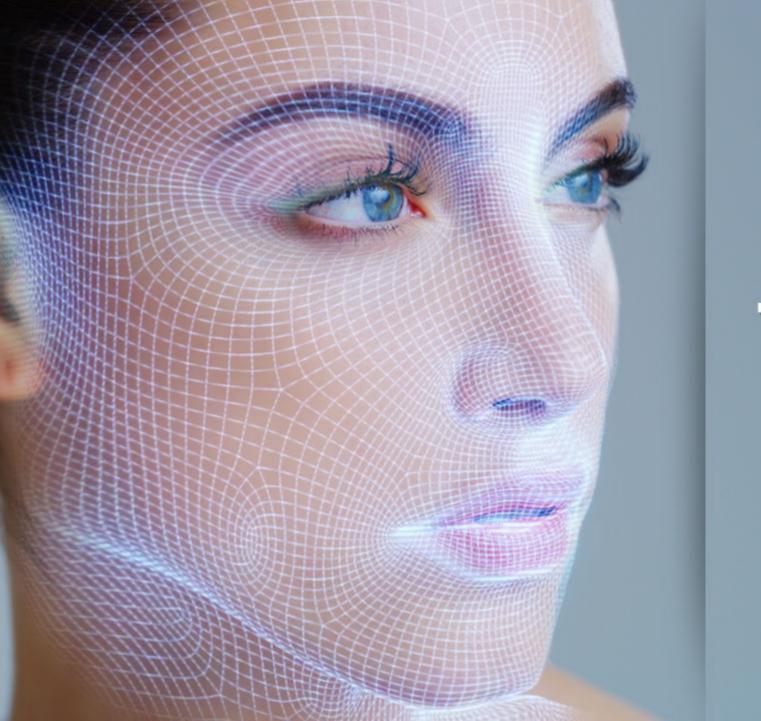






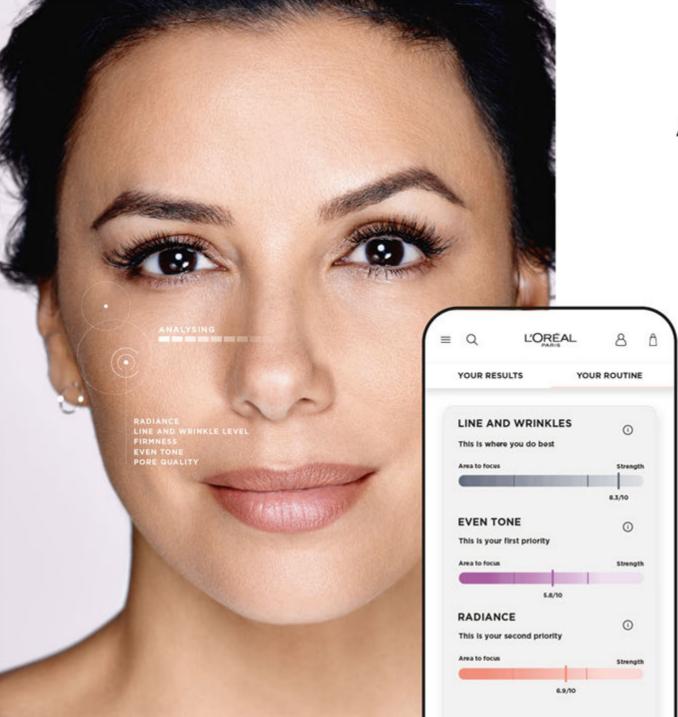






THE POWER OF DIGITAL





ANALYZE YOUR SKIN LIKE AN EXPERT



POWERED BY ARTIFICIAL INTELLIGENCE

L'ORÉAL PARIS





ROLL-OUT OUR
BIG INNOVATIONS
FASTER









BETTER SERVE
EMERGING MARKETS













ĽORÉAL

Consumer Products





---Disclaimer-----

"This document does not constitute an offer to sell, or a solicitation of an offer to buy, L'Oréal shares. If you wish to obtain more comprehensive information about L'Oréal, please refer to the public documents registered in France with the Autorité des Marchés Financiers (which are also available in English on our Internet site: www.loreal-finance.com).This document may contain some forward-looking statements. Although the Company considers that these statements are based on reasonable hypotheses at the date of publication of this release, they are by their nature subject to risks and uncertainties which could cause actual results to differ materially from those indicated or projected in these statements."