



Individual Shareholders Consultation Committee – 24 March 2022

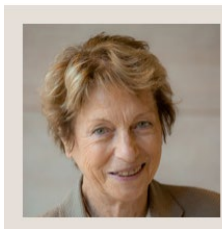
On 24 March was held the first 2022 Individual Shareholders Consultation Committee in Clichy,

Agenda:

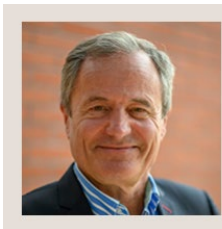
- Présentation of the 3 new members of the Committee
- L'Oréal latest news release
- Results of the pre-2022 Annual General Meeting consultation
- Presentation of the Group 2021 Results (Christophe Babule, Chief Financial Officer)
- 2022 Annual General Meeting : Process and Presentation of 2022's AGM agenda (Catherine Bellon, Secretary of the Board of Directors) & Emilie Thiery (Legal Department)

Members of the Individual Shareholders Consultation Committee

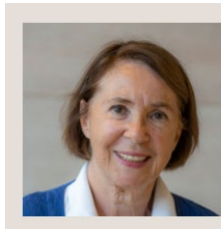
2019 promotion



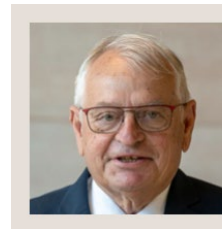
Annick Bouvier



François Gaudray

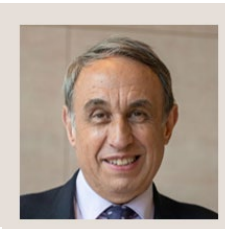


Blandine Godeau

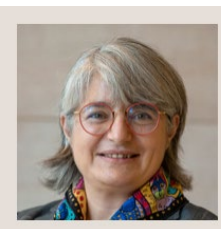


Jean-Luc
Cazafranc

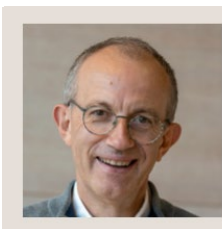
2020 promotion



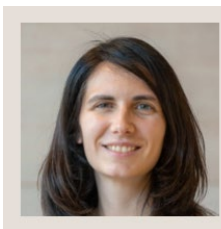
Jean-Pierre
Monteuil



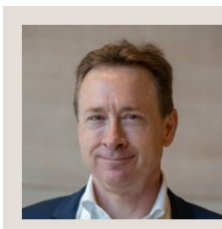
Claudine Dargent



Bertrand
Ridremont

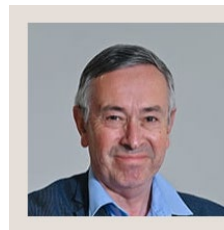


Claire Charmette

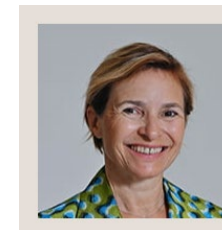


Robert Roeder

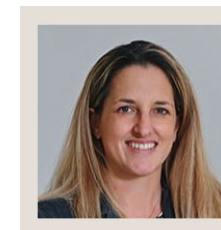
2022 promotion



Berty Marquette



Caroline Block



Nathalie Darras
Birqessau

C1 - Internal use

L'ORÉAL